



Madeira Interactive Technologies Institute

# MAGIC HAPPENS HERE:

Myths, Models, and Methods in Design



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*Institute Fellow, M-ITI*

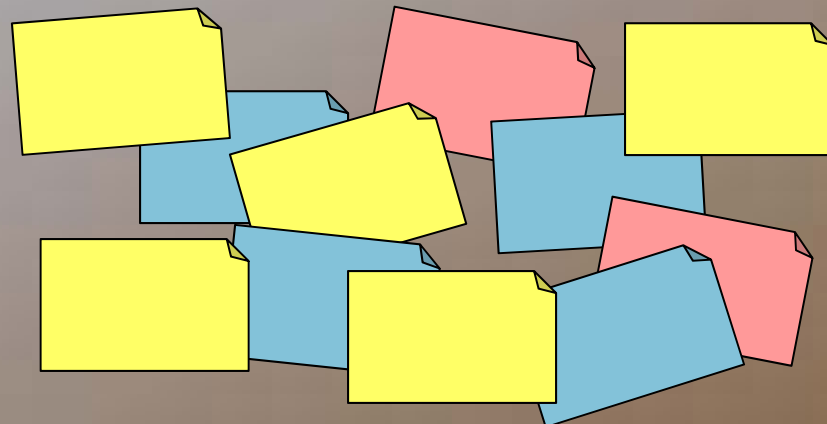
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# What Design Teams Really Do

## Step 1

- Find users (or potential users)
- Talk with them

- Maybe take notes
- Lots of them



# What Design Teams Really Do

## Step 2

- Stand around (or sit)
- Talk about stuff
- Think about stuff
- Maybe brainstorm, take notes, and draw stuff



## What Design Teams Really Do

### Step 3

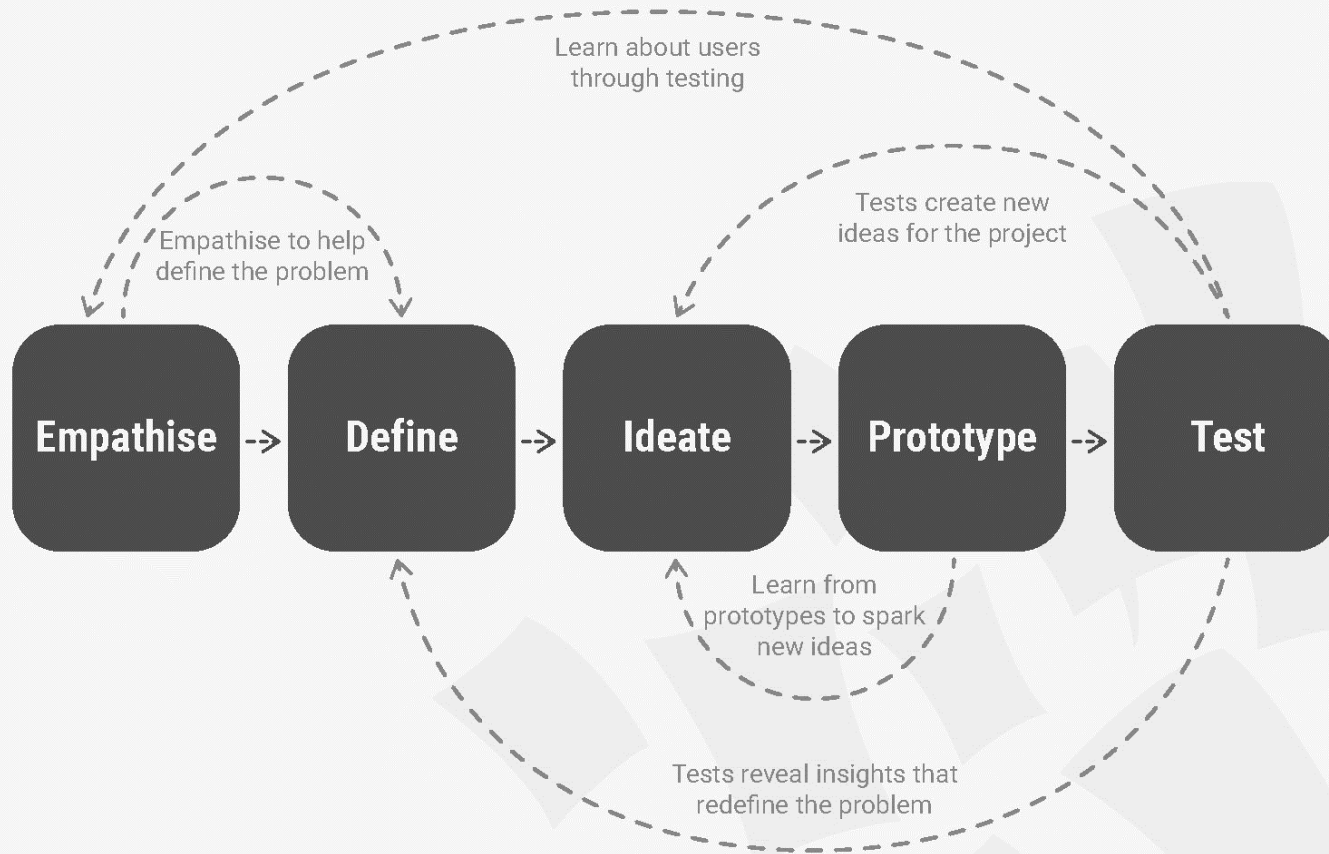
- Build stuff
- Play around with it
- Fix it
- Repeat until happy (or boss unhappy)

### Step 4

- Show it to users
- Ask them what they want different
- Go back to Step 3 (unless delivery deadline near)



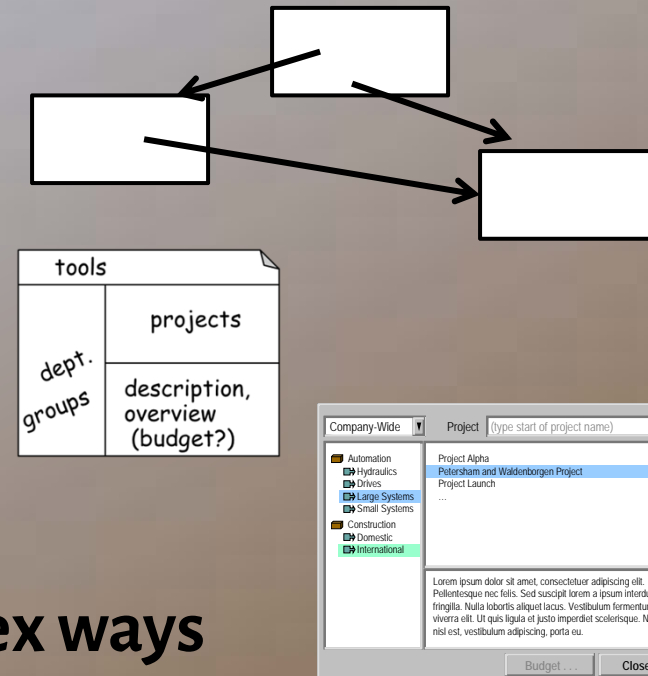
# No, Really?



Credit: Teo Yu Siang and Interaction Design Foundation

# Why?

- Why is the user experience of so many systems so bad?
- Why does it take rock-star designers to do it really well?
- UxD/IxD done right is **complicated**:
  - Understand problem
  - Understand users
  - Design solution architecture
    - Partitioning interaction spaces
    - Navigation among spaces
  - Design solution details
    - Organization/layout of spaces
    - Details of appearance, behavior,...
  - **ALL interdependent in complex ways**

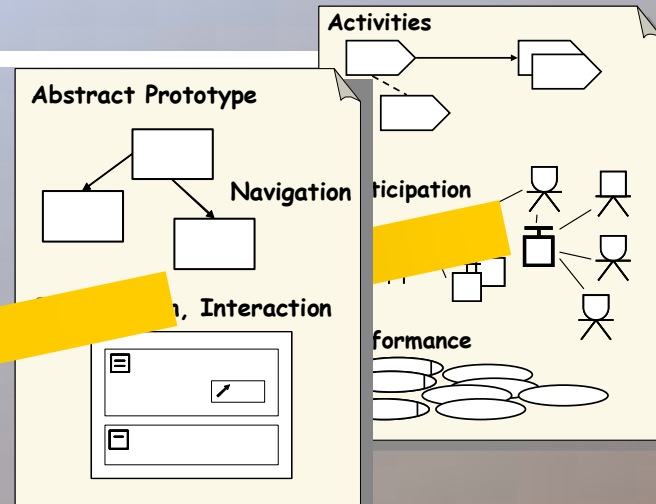


# What Drives Design

## PRACTITIONER-DRIVEN DESIGN



## PROCESS-DRIVEN DESIGN



## MODEL-DRIVEN DESIGN

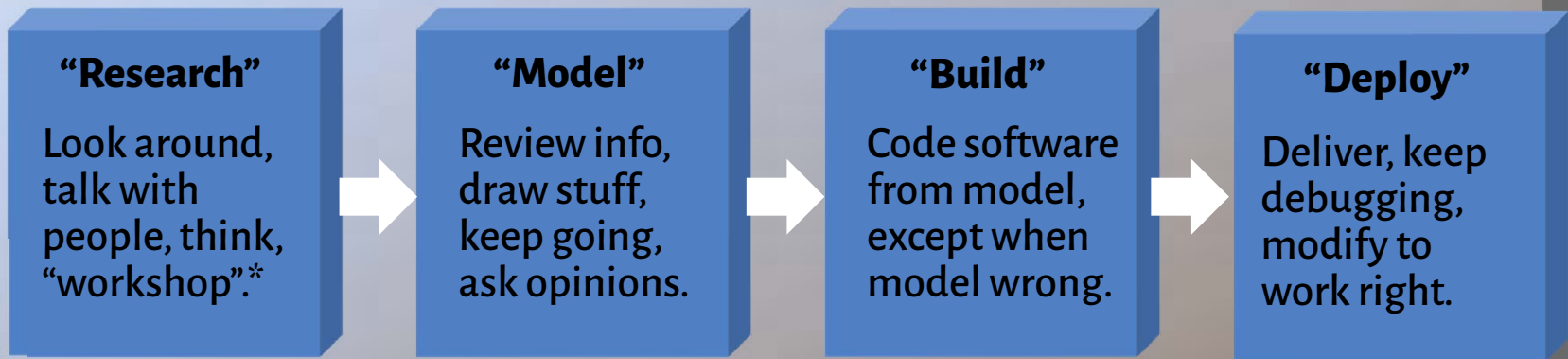
**RULES & GUIDELINES**  
Norman; Schneiderman;  
Nielsen-Molich;  
Constantine-Lockwood

## PRINCIPLE-DRIVEN DESIGN



# Modeling in Software Development

## Prescriptive



“It’s about the code!”\*\*

- Objective is to construct systems that improve performance, reduce costs, or sell more copies.
- If possible, automate code generation from model: “executable models”.

No more magic, but BAD design.

\*\* Bill Gates

\* Sometimes “Contextual Inquiry” or “Model-Driven Inquiry”



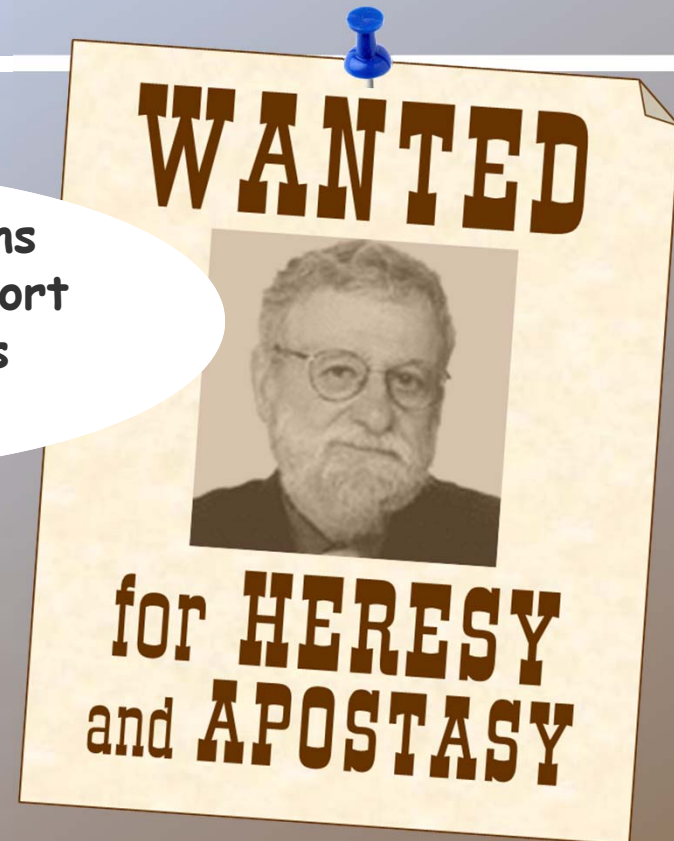




Donald Norman, IDSA

"Focus upon humans detracts from support for the activities themselves."\*

"Check out Activity Theory!"



Constantine, "Beyond user-centered design and user experience." 2004  
\* Norman, "Human-centered design considered harmful." (jnd.org) 2005

## Activity Theory, Condensed

- Rubinshtein, Leontiev, and Vygotsky; Engeström, Nardi
  - More conceptual framework than theory.

- Three levels of analysis

- **activities**: complex, motivated and broadly shaped by overall **purpose** but essentially unpredictable
- **actions**: directed toward specific conscious **goal** in service of purpose
- **operations**: means of executing actions, either deliberately or reflexively, adapted to **conditions**

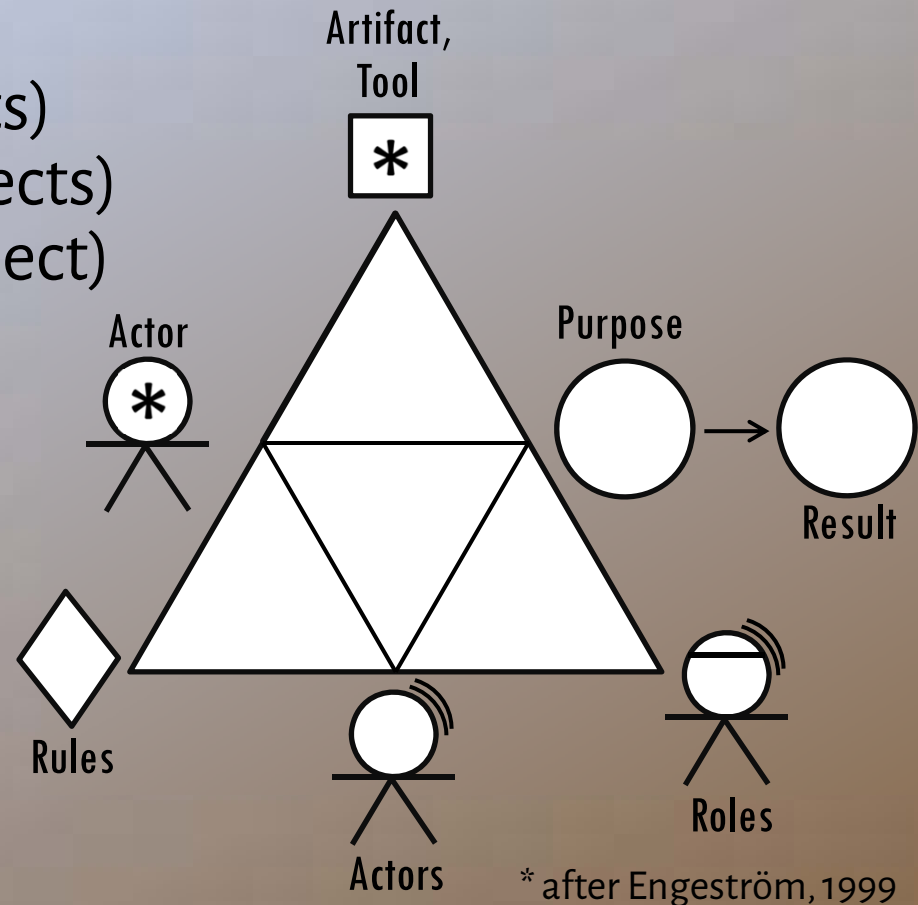


Framework can be used to understand ALL human activity.

## Human Activity

- All human activity is
- mediated by **tools** (artifacts)
  - performed by **actors** (subjects)
  - motivated by **purpose** (object)

- shaped by **rules** and differentiated **roles**
- within a **community** of practice
- All can be modeled in Human Activity Modeling through simple notation

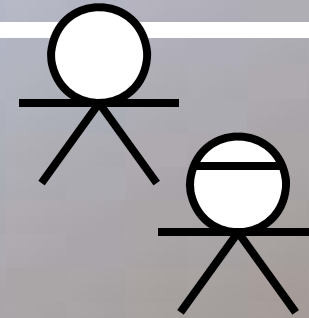


## Human Activity

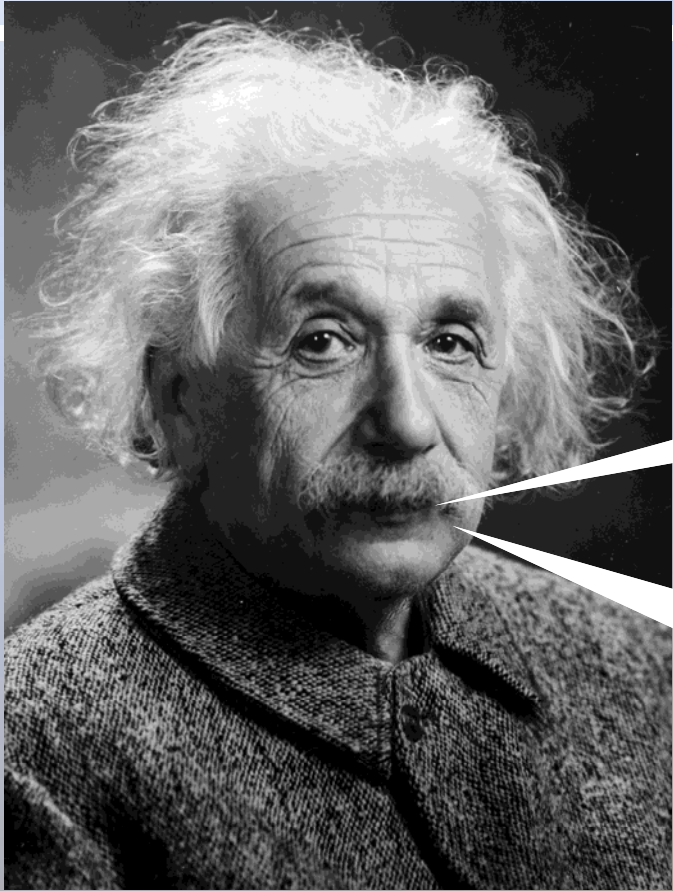
- All human use of and interaction with designed artifacts of all kinds (tools, objects, services,...) takes place within the context of larger activities.
- Designing for use requires understanding the activity context!
  - Activity modeling is a fast, simple way of understanding the activity context for design.



## Human Activity Modeling Applied



- interaction design, product design
  - service design, service engineering
  - multi-modal, multi-channel, multi-device
  - project management
  - organizational change
  - education and pedagogy
- 
- practitioners: Helmut Windl, Larry Constantine, Raymond Fisk, Lia Patrício, Leonel Nóbrega, Ko-Hsun Huang, Jorge Teixeira, Eduardo Fermé, Elsa Fernandes ...



A theory should be  
as simple as possible,  
but no simpler.

Also, a modeling  
notation. Der.

Photo credit: Oren Jack Turner, Library of Congress



# Human Activity Modeling:

## Three Views

- What is going on and why?
- Who and what is involved and how?
- How is it done? (And what is needed to help get it done.)

**Context Model**

**Participation Model**

**Performance Model**





# Human Activity Modeling:

## Three Representations

### ■ Maps

- diagrams/graphics representing interrelationships among elements

### ■ Inventories

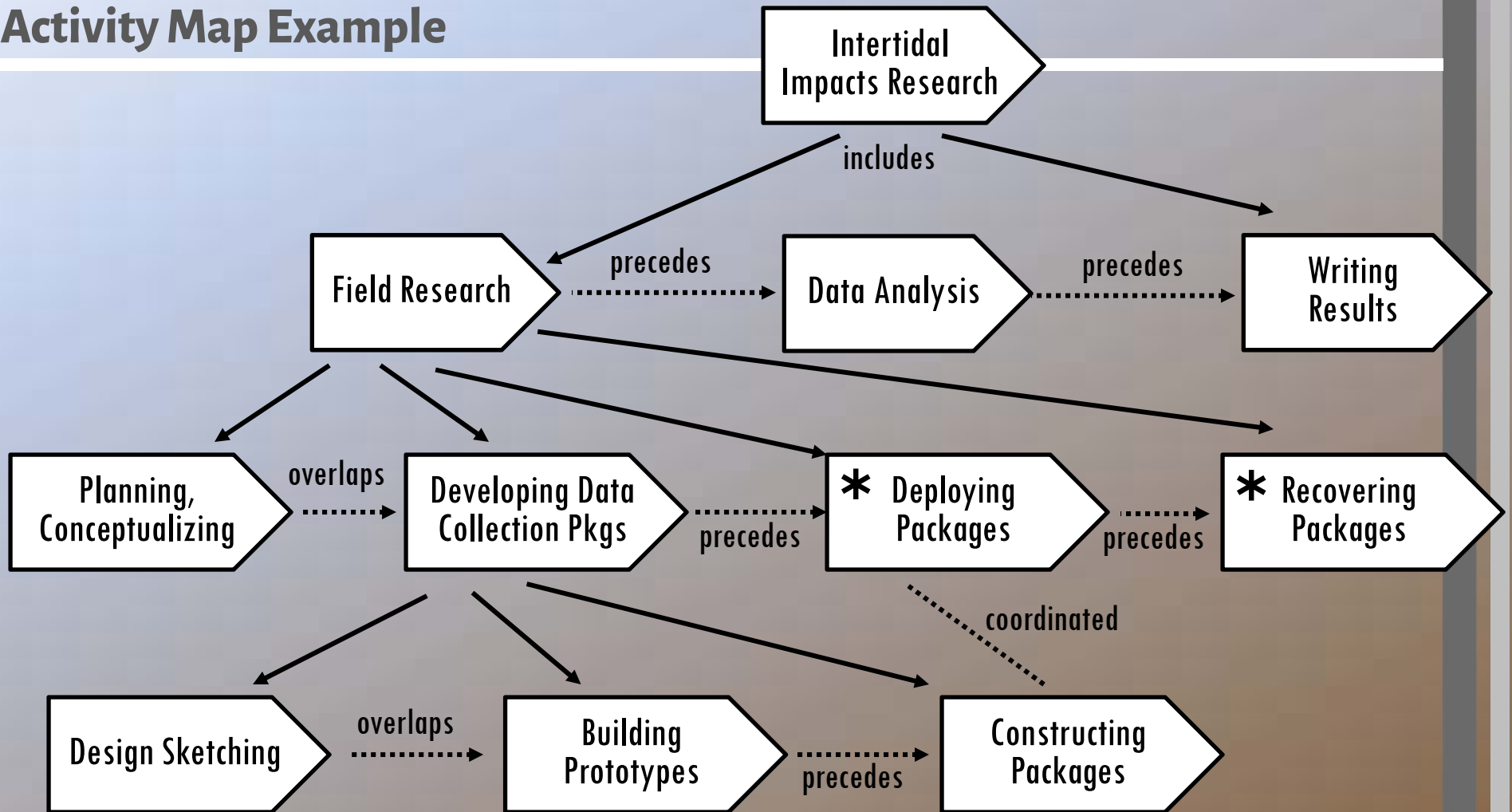
- simple lists of members/objects

### ■ Profiles

- structured descriptions, simplified collections of salient attributes



## Activity Map Example



## Activity Profile

- **Purpose** – motives, objectives
  - **Place and Time** – where, when, conditions, context, duration, schedule
  - **Participation** – actors and roles, tools and artifacts, system actors, sources and resources
  - **Performance Patterns** – formal and informal rules, guidance, characteristic styles
- plus
- **Product Implications** – provisional ideas and concepts

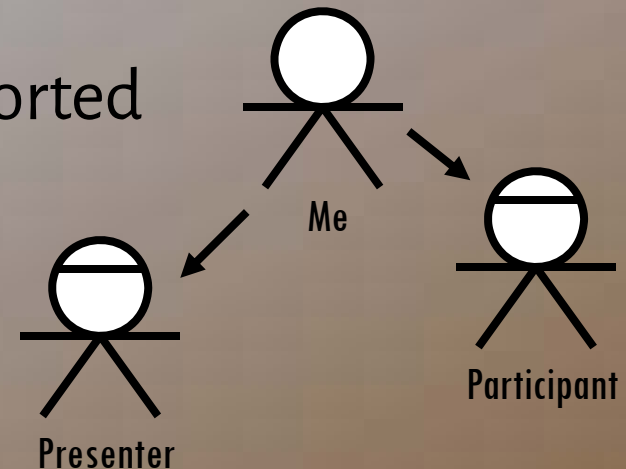


## Actors and Roles, People and Personas

Must understand users and customers, but

- NOT people
- NOT personality, life story
- NOT “personas” (archetypal abstractions)

- **Actors** within activities to be supported
- **Roles** played within activities and in relation to artifacts/tools



## Roles or Personas

a relationship between  
actors and activities or  
artifacts

### ROLE

### PERSONA

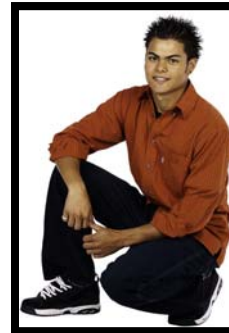
a concocted  
archetypal person

### Field Research Assistant

**Orientation:** enthusiastic, grade-  
marked participant, learning

**Responsibilities:** assist researcher, take  
notes, carry equipment, spotting

**Background:** some knowledge of field  
methods, environmental science or  
biology, tech savvy, physically fit



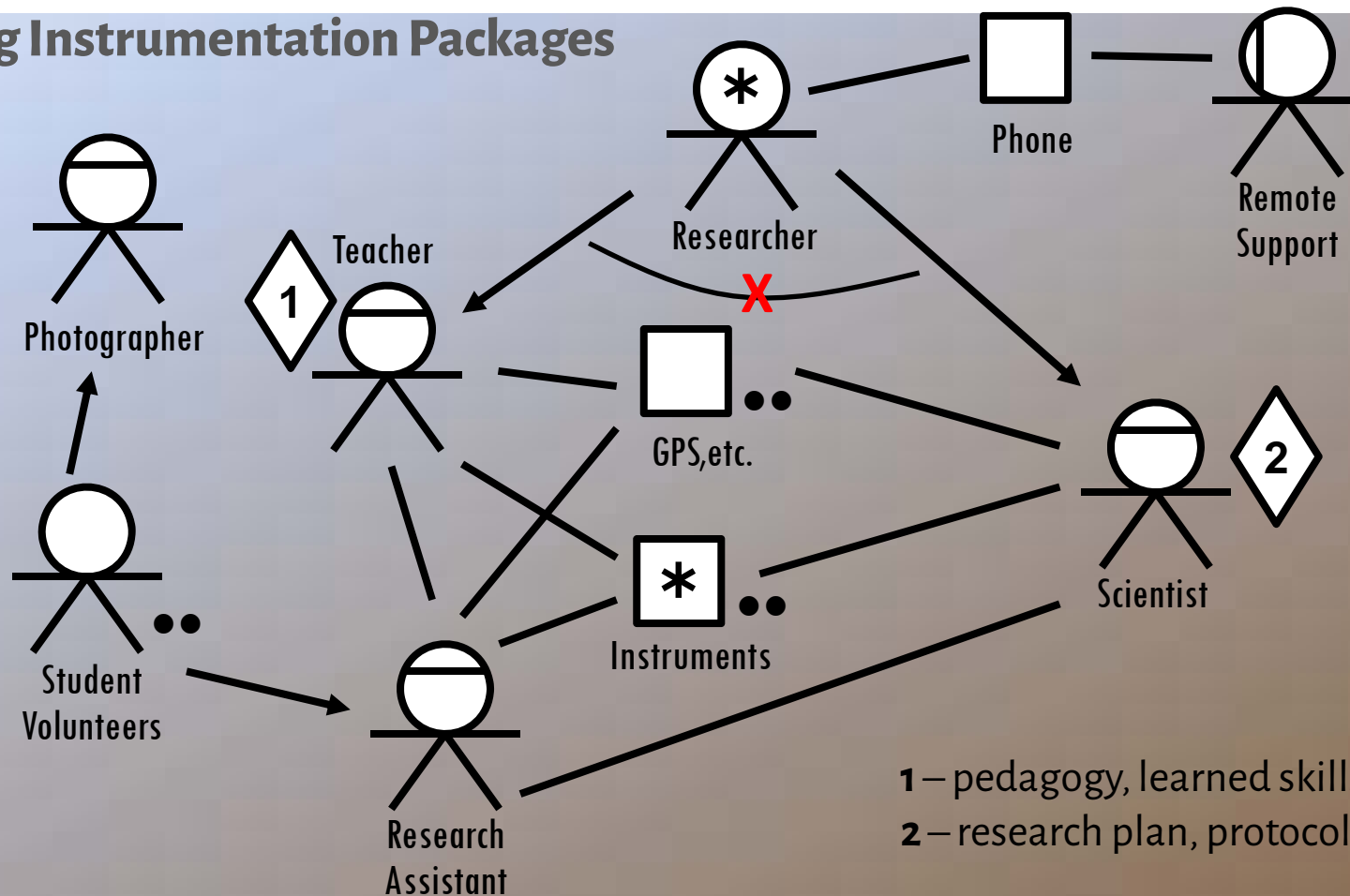
**Stu Marker** is a tall, lanky senior in the School for the Environment at UMass Boston. He grew up in Falmouth in a middle-class family with three sisters and two family dogs. He is a highly motivated student

and is enthusiastic about his hopes to become the first in his family to graduate from college. He never without his iPhone, which is loaded with diverse apps and in frequent use to converse with his girlfriend in New Hampshire. He skis in the winter and sail-boards in summers. He wants to become a teacher after getting his Master's in Education.

Concise, focused on  
design relevance

## Participation Map:

### Deploying Instrumentation Packages



## Performance Maps

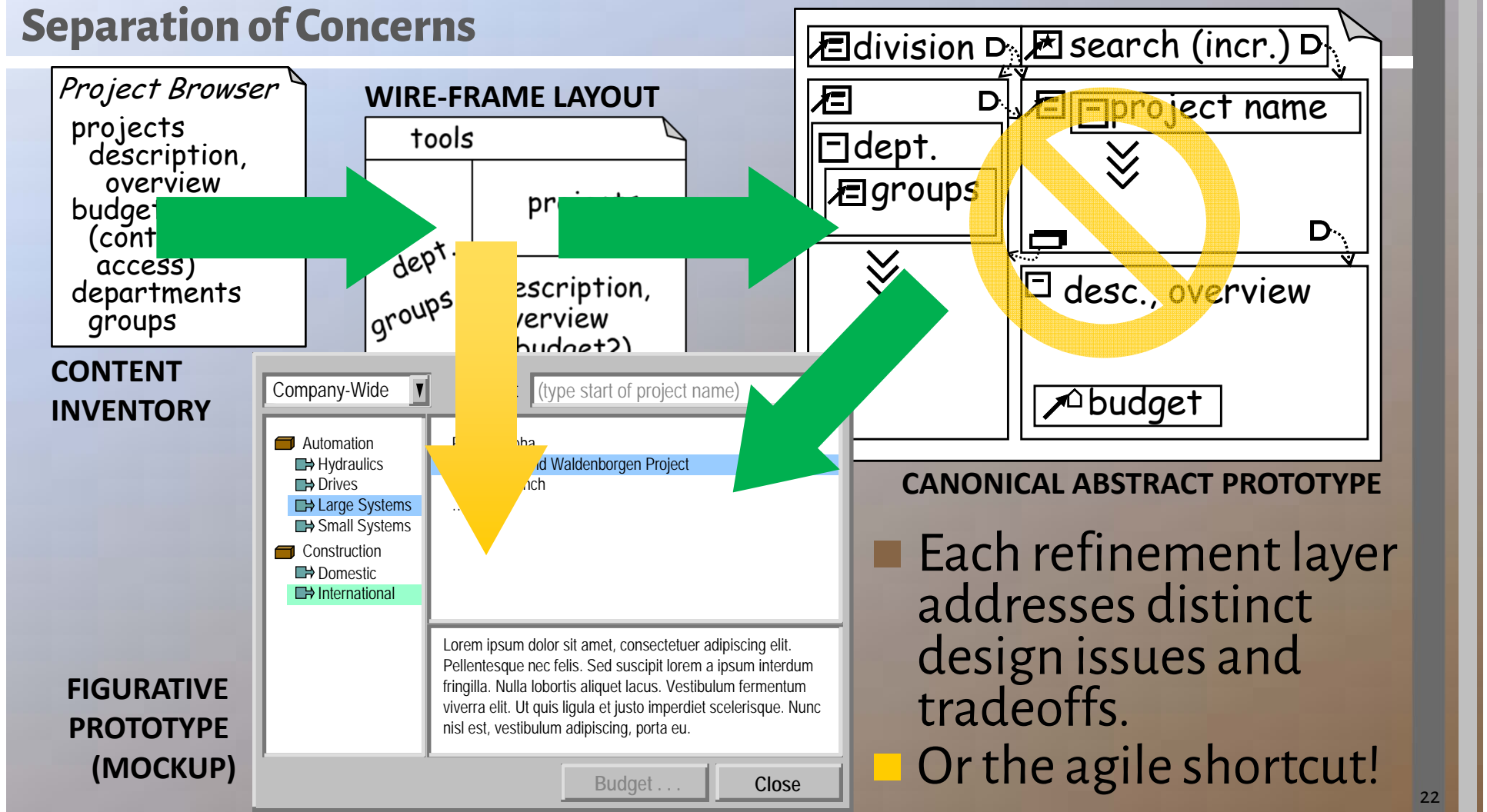


- A complex system might need to support hundreds of interrelated task cases.

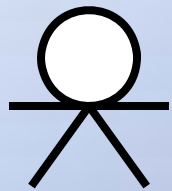




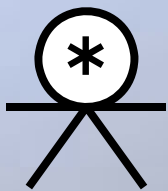
# Separation of Concerns



## Human Activity Modeling 3.1



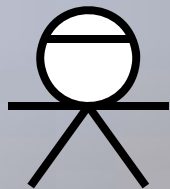
actor, any participant



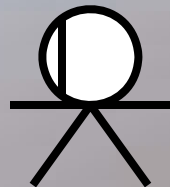
focal actor



optional participant



actor in role



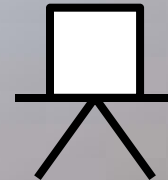
player, peripheral participant,  
mediated (indirect) user



artifact, any tool



focal artifact



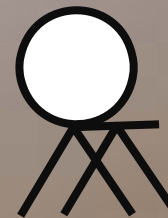
system actor, non-human  
active participant



system actor in role



Non-physical  
Artifact



Non-human  
actor

## Human Activity Modeling 3.1



target: goal, purpose, objective



alternate symbol



rules, guidelines, conventions, protocols, procedures



alternate symbol



relationship, connection



conflict



temporal relationship



any activity



focal activity



task, task case



focal task, task case



action, non-system  
interaction